

# Strategic Cybersecurity Methodology & Insights

**ANDREW ROBERTS**  
CHIEF CYBERSECURITY STRATEGIST





# Step 1: Choose a Framework



# Cybersecurity Frameworks

- Designed towards CIKR, but built for organizations of all sizes
- Customizable
- Outcome driven, without mandates
- Scalable



# Cybersecurity Frameworks

**CIS** Center for Internet Security®

## Critical Security Controls

- Set of high-importance, highly effective recommended actions
- Prioritized
- Used by any size and type of organization

# Cybersecurity Frameworks

- Used by healthcare organizations
- Comprehensive, Flexible, Efficient
- Regulatory Compliance & Risk Management
- Draws from ISO, NIST, PCI, & HIPAA

# HITRUST<sup>®</sup>

# Step 2: Get Buy-In



# Talking to Executives

See & Show the Big Picture

Cybersecurity is **RISK MANAGEMENT**









# Step 3: Gap Analysis

# Gap Analysis

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**Assess ALL Controls in Your  
Chosen Framework**

**This is for You – BE HONEST**

**Set the Bar in the Right Place**

## OPTIONS

### DIY

- Insider Look
- Cost Savings
- High Risk of Bias

### Trusted 3<sup>rd</sup> Party

- Faster
- Outside Opinion
- Objective View





# Step 4: Program Roadmap



# Identify Objectives

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## Short Term

- Low Hanging Fruit
- Quick Wins
- Build Security Culture

## Mid Term

- Get Tactical
- Go for Synergies

## Long Term

- Get Strategic
- Adjust as Needed



# Execute, Monitor & Adjust

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## Work Your Plan

- Be confident in the plan
- Get everyone involved

## Track Progress

- Continuous monitoring
- Benchmark against the framework

## Course Correction

- Watch for drift



# Reporting

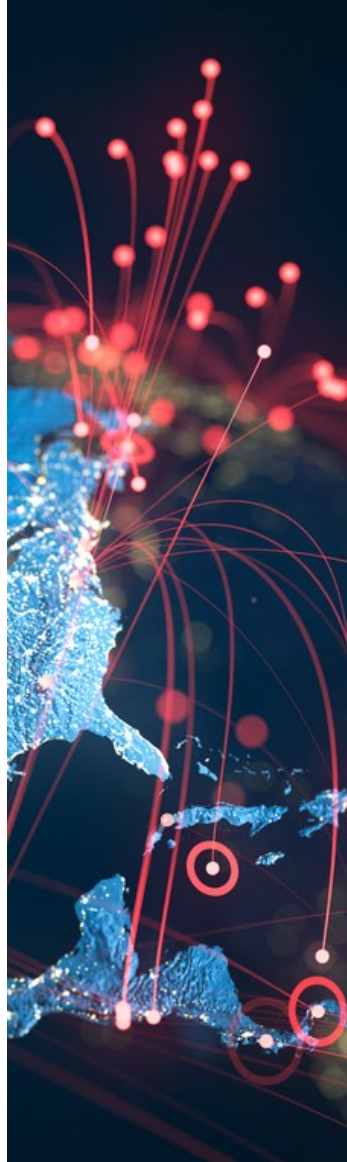
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## For You

- Track Progress
- Identify Roadblocks
- Feedback Look

## For Your Leadership

- They Are Interested and Invested
- Keep Them Engaged



  
**MicroAge<sup>®</sup>**

**<<Company Name>>**

Strategic Planning

# Beyond the Report

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**N S T**

NIST Scorecard Tool

Customized exclusively for<<Company Name>>

COMPANY  

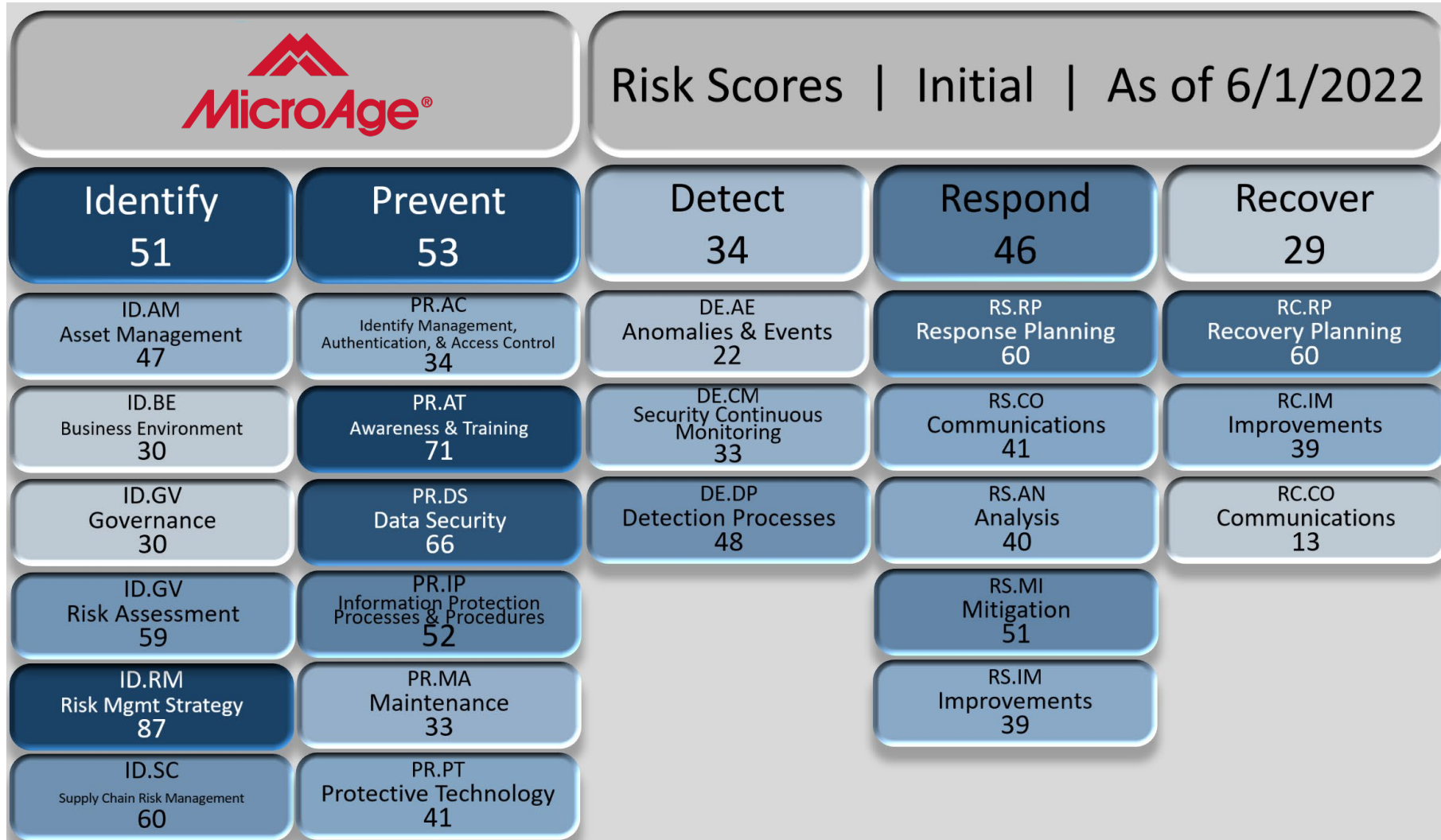
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LOGO





# Original State



# Short-Term Objectives

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- Policy Development, Phase 1
- User Awareness Program
- Patch & Vulnerability Management
- Managed SOC | MSSP
- Dataflow Mapping
- Data Security Assessment



# Initial Progress

## Original State

MicroAge®		Risk Scores   Initial   As of 6/1/2022				
Identify	Prevent	Detect	Respond	Recover		
51	53	34	46	29		
ID.AM Asset Management 47	PR.AC Identify Management, Authentication, & Access Control 34	DE.AE Anomalies & Events 22	RS.RP Response Planning 60	RC.RP Recovery Planning 60		
ID.BE Business Environment 30	PR.AT Awareness & Training 71	DE.CM Security Continuous Monitoring 33	RS.CO Communications 41	RC.IM Improvements 39		
ID.GV Governance 30	PR.DS Data Security 66	DE.DP Detection Processes 48	RS.AN Analysis 40	RC.CO Communications 13		
ID.GV Risk Assessment 59	PR.IP Information Protection Processes & Procedures 52		RS.MI Mitigation 51			
ID.RM Risk Mgmt Strategy 87	PR.MA Maintenance 33		RS.IM Improvements 39			
ID.SC Supply Chain Risk Management 60	PR.PT Protective Technology 41					

## After Short-Term Objectives

MicroAge®		Risk Scores   After Short Term				
Identify	Prevent	Detect	Respond	Recover		
32	39	12	36	29		
ID.AM Asset Management 25	PR.AC Identify Management, Authentication, & Access Control 34	DE.AE Anomalies & Events 9	RS.RP Response Planning 60	RC.RP Recovery Planning 60		
ID.BE Business Environment 24	PR.AT Awareness & Training 15	DE.CM Security Continuous Monitoring 13	RS.CO Communications 41	RC.IM Improvements 39		
ID.GV Governance 26	PR.DS Data Security 66	DE.DP Detection Processes 14	RS.AN Analysis 30	RC.CO Communications 13		
ID.GV Risk Assessment 33	PR.IP Information Protection Processes & Procedures 36		RS.MI Mitigation 17			
ID.RM Risk Mgmt Strategy 17	PR.MA Maintenance 21		RS.IM Improvements 39			
ID.SC Supply Chain Risk Management 60	PR.PT Protective Technology 35					



# Medium-Term Objectives

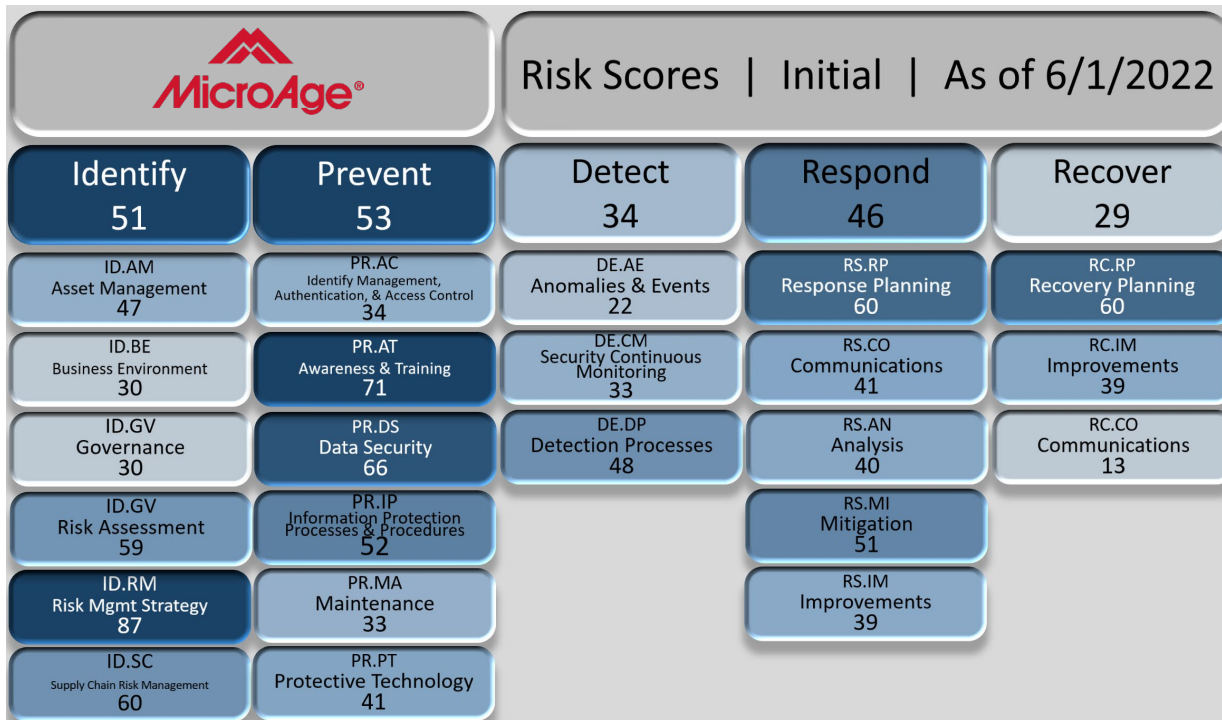
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- Policy Development, Phase 2
- Data Security
- Incident Response
- Vendor Risk Management
- Identity & Access Management | Privileged Access Management

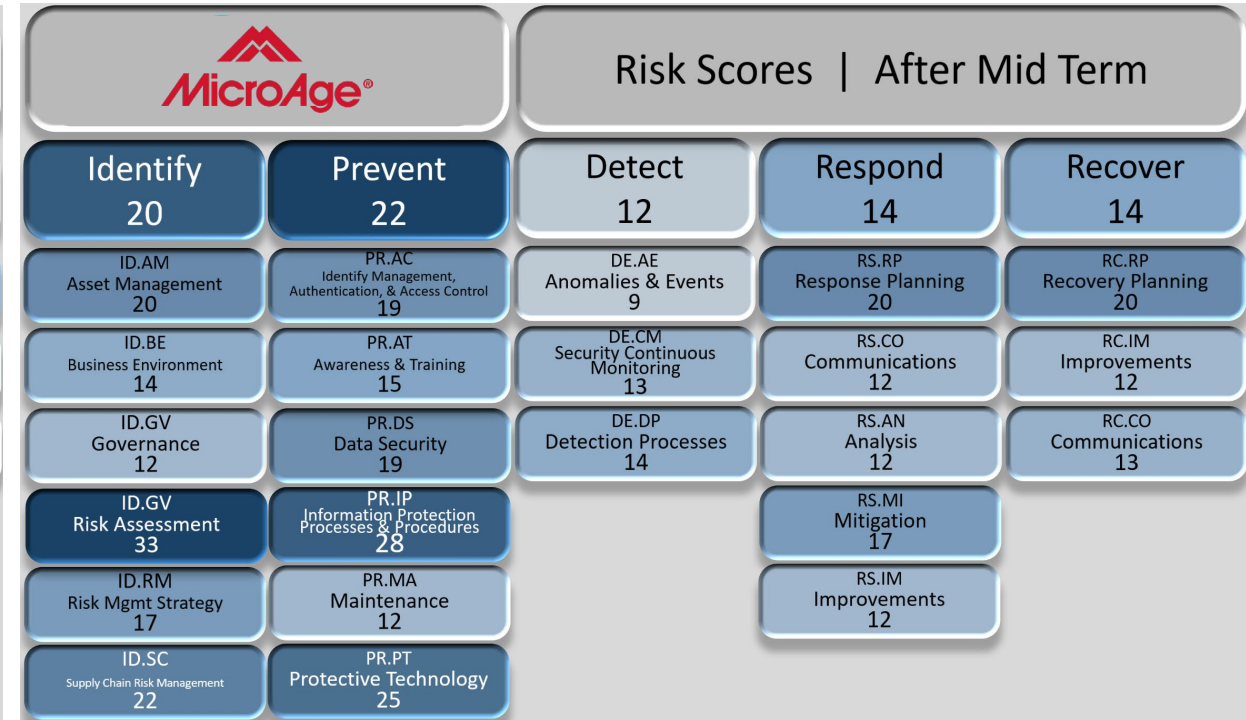


# Further Progress

## Original State



## After Medium-Term Objectives



# Long-Term Objectives

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- Network Segmentation
- Disaster Recovery/Business Continuity
- Change Management
- GRC



# The Future State

## Original State

MicroAge®		Risk Scores   Initial   As of 6/1/2022				
Identify	Prevent	Detect	Respond	Recover		
51	53	34	46	29		
ID.AM Asset Management 47	PR.AC Identify Management, Authentication, & Access Control 34	DE.AE Anomalies & Events 22	RS.RP Response Planning 60	RC.RP Recovery Planning 60		
ID.BE Business Environment 30	PR.AT Awareness & Training 71	DE.CM Security Continuous Monitoring 33	RS.CO Communications 41	RC.IM Improvements 39		
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ID.RM Risk Mgmt Strategy 87	PR.MA Maintenance 33		RS.IM Improvements 39			
ID.SC Supply Chain Risk Management 60	PR.PT Protective Technology 41					

## After All Objectives

MicroAge®		Risk Scores   After Long Term				
Identify	Prevent	Detect	Respond	Recover		
13	15	12	14	11		
ID.AM Asset Management 12	PR.AC Identify Management, Authentication, & Access Control 14	DE.AE Anomalies & Events 9	RS.RP Response Planning 20	RC.RP Recovery Planning 20		
ID.BE Business Environment 10	PR.AT Awareness & Training 15	DE.CM Security Continuous Monitoring 13	RS.CO Communications 12	RC.IM Improvements 12		
ID.GV Governance 12	PR.DS Data Security 19	DE.DP Detection Processes 14	RS.AN Analysis 12	RC.CO Communications 7		
ID.GV Risk Assessment 16	PR.IP Information Protection Processes & Procedures 13		RS.MI Mitigation 17			
ID.RM Risk Mgmt Strategy 17	PR.MA Maintenance 12		RS.IM Improvements 12			
ID.SC Supply Chain Risk Management 22	PR.PT Protective Technology 12					



# Let's eat.

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**RICK TRUJILLO**

**DIRECTOR OF CLOUD AND SERVICES PRESALES**





## **Managed Infrastructure**

Security & Support for

- Servers
- Virtualization
- Storage, Backup & Data Protection

## **Managed Network**

Security & Support for

- Firewall
- Switching & Routing
- Wi-Fi
- Network Devices

## **Managed Cloud**

Security & Support for

- Microsoft 365
- Azure Cloud

## **Help Desk**

End User Support for

- Triage
- Desktop & M365
- User Administration
- On-Site Services

## **Professional Services**

Project Management for

- Microsoft
- Data Center & Network
- Security
- UCaaS

## **ManageWise**

Proactive Maintenance & Support for

- Data Center & Network
- Cloud
- Custom IT
- On-Site Services





**We talk to a lot of clients.**

# 2023 and MSP Evaluation

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- Increase in businesses evaluating the outsourcing of managed services and help desk services for the first time.
- Increase in businesses evaluating a change of current managed services and help desk providers, due to:
  - Inability to adjust to rapid change in client requirements.
  - Inability to focus on modernization of the client's business.
  - Failure to meet support requirements.
  - Inability to do more than managed services.
    - Security and Compliance
    - End User Support Services
    - Access to advanced specializations
    - Hardware and Software provisioning
    - Licensing expertise
- Increase in businesses wanting to outsource more professional/project-based services.



# Managed Services / Help Desk Onboarding

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## 1. Kick-Off

- ✓ Establish key contacts, escalation paths and procedures
- ✓ Scheduling of weekly calls

## 2. Secure Access

- ✓ Gain access to all relevant areas with secure password management

## 3. Discovery and Review

- ✓ Processes and relevant documentation
- ✓ Infrastructure
- ✓ Licensing and Support Agreements
- ✓ Backups
- ✓ Maintenance Windows
- ✓ ISP Information

## 4. Remediate

- ✓ Infrastructure
- ✓ Backups
- ✓ Licensing
- ✓ Support agreements

## 5. Go-Live

- ✓ Scheduling of monthly support calls

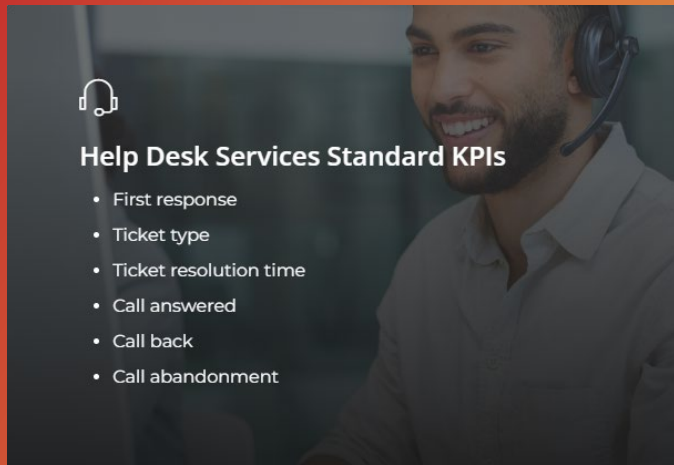
## 6. Continuous Realignment

- ✓ Quarterly Business Reviews
  - ✓ CSAT and KPI's, Communication
- ✓ Infrastructure changes
- ✓ Licensing and Support agreement Changes
- ✓ Contract Changes



# Help Desk Services

- Onboarding Process
  - Documentation
- Continuous Realignment
  - Quarterly Business Review



**Help Desk Services Standard KPIs**

- First response
- Ticket type
- Ticket resolution time
- Call answered
- Call back
- Call abandonment

## Services included

	TRIAGE	DESKTOP & MICROSOFT 365	ADMINISTRATION AS A SERVICE
Ticket intake	✓	✓	✓
Basic issue resolution	✓	✓	✓
Ticket escalation to your IT team	✓	✓	✓
Desktop & Microsoft 365 application support <ul style="list-style-type: none"> <li>• Windows hardware, M365 apps</li> <li>• Basic line of business application support</li> </ul>		✓	✓
Support contract escalation		✓	✓
Templated user onboarding <ul style="list-style-type: none"> <li>• User profile creation</li> <li>• Workstation provisioning, configuration, assignment, and deployment</li> <li>• Basic user orientation</li> </ul>			✓
Microsoft 365 administration <ul style="list-style-type: none"> <li>• Changes and updates to user profile</li> </ul>			✓
Secure off-boarding <ul style="list-style-type: none"> <li>• Scheduled termination of access</li> <li>• Disable user account</li> <li>• Divert access to specified contacts</li> <li>• Reallocation of licensing</li> </ul>			✓



# Documentation and Processes

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How are you managing your users today?

- Help Desk
- User Administration/lifecycle Workflow

Do you have SOP's and Documentation to support managing of users?

- Where do you store it?
- How do you maintain it?

80% of IT Leaders feel they are “Not centralized”

60% of Department Heads “Not communicating with other departments”

# Microsoft Entra

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- Suite of Identity related Solutions.
- Admin Center dedicated to all Components of Identity Management.
- Consolidates features of several different Admin centers into one.
  - **Azure Active Directory** – ID and access management
  - **Verified ID** – Creates Trust between a user's privacy credentials and a verifier
  - **Permissions Management** – Inventory and management of permissions/privileges across multiple clouds
  - **Identity Governance** – Lifecycle workflows of the user

# Microsoft Licensing CSP New Commerce Experience

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The window for *most* Commercial CSP/NCE renewals is between now and March 31<sup>st</sup>, 2023.

- What we saw in 2022, and going into 2023
  - Misinformation about the program is still floating around out there
  - Support and licensing expertise is still an issue within the CSP Partner Community
- Upon renewal in 2023
  - Price changes are in effect
    - Early adoption promo going away
    - Core M365 products are subject to 2022 price increase
  - Changes are in effect
    - Plan cross grade/downgrade changes
    - Quantity Reductions
    - Partner changes





# Microsoft Licensing CSP New Commerce Experience

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## Enterprise Agreement customers

- Evaluation of EA vs CSP amongst Microsoft customers is up 50%
- Transition from EA to CSP is up 25%
  - Flexibility
  - Cost
  - Risk
  - Support
  - Changes to EA qualification
  - Software Assurance challenges

